

For Agenda Item No.2 To acknowledge the 2025 performance results.

Description	Year 2025		Year 2024		Change	
	THB Million	%	THB Million	%	THB Million	%
Revenue from sales and services	6,882.0	100.0%	6,739.3	100.0%	142.7	2.1%
Cost of sales and services	(5,750.9)	-83.6%	(5,686.4)	-84.4%	(64.5)	1.1%
Gross profit before operating expenses	1,131.1	16.4%	1,052.9	15.6%	78.3	7.4%
Gain on sale of investments in subsidiaries	3.3	0.0%	42.1	0.6%	(38.8)	-92.2%
Other income	31.1	0.5%	72.9	1.1%	(41.8)	-57.4%
Gain (Loss) on Fair Value Measurement of Derivatives	(3.9)	-0.1%	2.4	0.0%	(6.3)	262.5%
Selling and administrative expenses	(818.8)	-11.9%	(796.2)	-11.8%	(22.6)	2.8%
Operating profit before interest and income tax	342.8	5.0%	374.1	5.6%	(31.2)	-8.4%
Share of profit (loss) from investments in associates	(16.5)	-0.2%	(16.3)	-0.2%	(0.2)	1.3%
Finance income	11.7	0.2%	11.4	0.2%	0.3	2.6%
Finance costs	(17.8)	-0.3%	(34.4)	-0.5%	16.6	-48.3%
Profit before income tax	320.2	4.7%	334.8	5.0%	(14.6)	-4.4%
Income tax expense	(77.2)	-1.1%	(53.3)	-0.8%	(23.8)	44.7%
Profit for the year	243.0	3.5%	281.5	4.2%	(38.5)	-13.7%
Profit attributable to non-controlling interests	(8.2)	-0.1%	(9.2)	-0.1%	1.0	-10.9%
Net profit attributable to shareholders of the Company	234.8	3.4%	272.3	4.0%	(37.4)	-13.8%